

*PARTNERSHIP
IN
URBAN GOVERNANCE*

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URBAN GOVERNANCE

- Urban Governance is *a process of delimiting the roles of different institutional players as well as integrating those roles with civil society with a view to attaining commonly chosen objectives.*
- All those interactive arrangements in which public as well as private actors participate aimed at solving societal problems and the stimulation of normative debates on the principles underlying all governance activities. ~ Kooiman

PARTNERSHIP IN URBAN GOVERNANCE

MULTIPLICITY OF ORGANISATIONS

A multiplicity of organizations dot the urban landscape:

- Municipal Bodies,
- Development Authorities,
- Town & Country Planning Department,
- Public Works Departments (B&R & PH),
- Electricity Boards/ Distcoms,
- Drainage divisions of Irrigation Department,
- Urban Improvement Trusts,
- Slum Improvement Boards,
- Jal Nigams, SIDCs and
- Private land development companies.

PARTNERSHIP IN URBAN GOVERNANCE

DELIMITING SEVEN FUNCTIONAL STREAMS

- ‘Spatial, economic and social planning’ in a regional context keeping in view the rural-urban continuum.
- Provision of basic physical infrastructure and basic services.
- Development of an efficient Multi-Modal Mass Rapid Transport System on a regional basis.
- Provision of quality social infrastructure.
- Conservation of water bodies and maintenance of a well designed drainage system.
- Urban poor, a place to live, a place to work and a place to sell.
- Maintaining the ecological balance by having ‘green lungs’ accounting for 25 to 40% of the total Master Plan area.

PARTNERSHIP IN URBAN GOVERNANCE

DISTINCTION BETWEEN MUNICIPALITIES & DEVELOPMENT AUTHORITIES

The distinction between the functions of Municipalities and Development Authorities hinges on the proposition that *the latter should develop greenfield areas outside the municipal limits or new townships* with the former reverting to Municipalities after a period of about 15 years and Municipalities being organized in the latter after a stipulated period.

FRAMEWORK OF FINANCIAL PARTNERSHIP

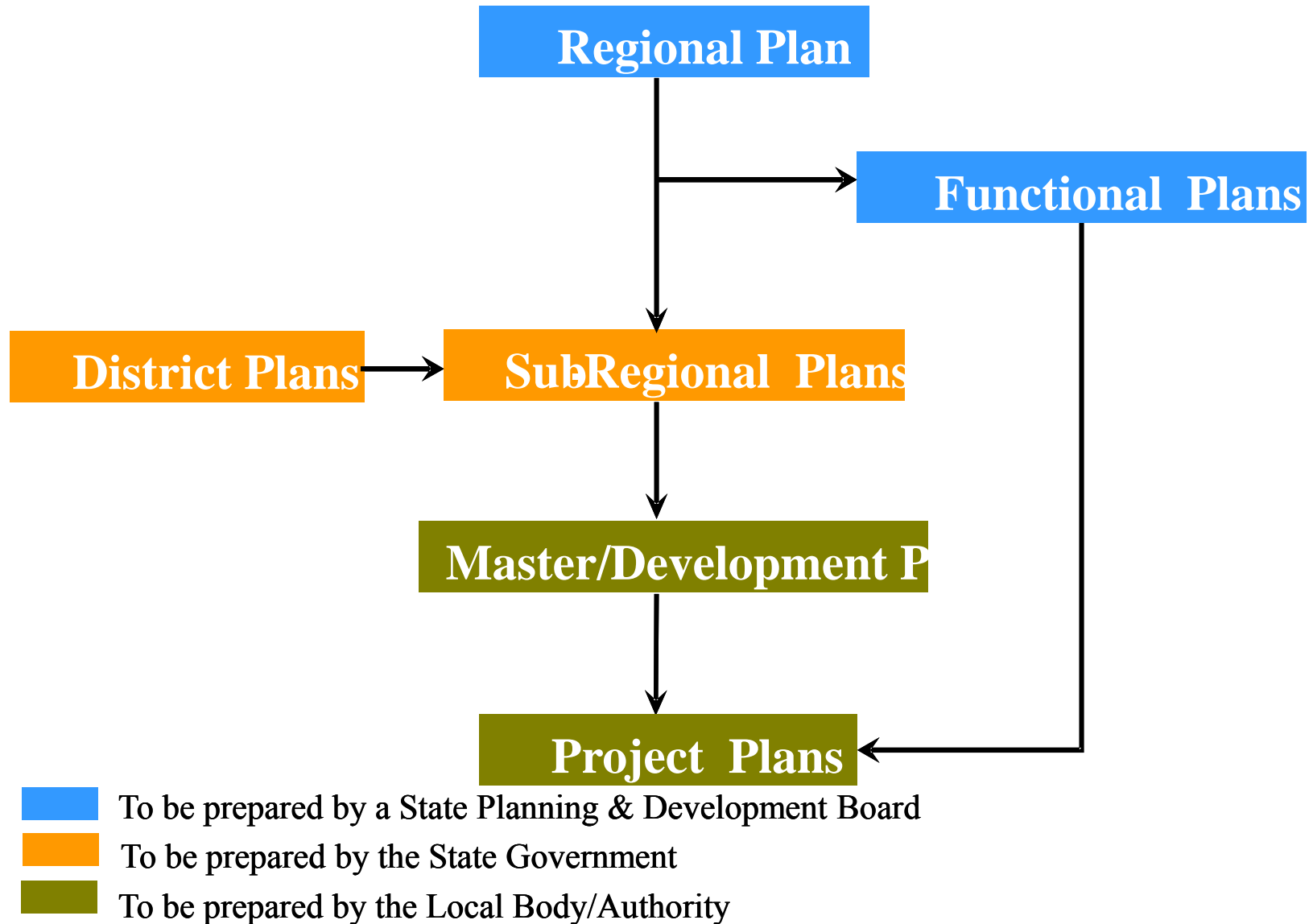
- Fifteen percent of the net receipts of Development Authorities from sale of land should devolve to Urban Local Bodies located within the Urban Agglomeration pertaining to the concerned Development Authority.
- Ten percent of the net receipts of Development Authorities from sale of land should devolve to the Town & Country Planning Department.
- Seven percent of the Extra Development Charges levied by Development Authorities should devolve to the office of the State Urban Regulator.
- Restrict expenditure on salaries and operational expenses to no more than 15%.

MUNICIPALITIES, DEVELOPMENT AUTHORITIES AND CIVIL SOCIETY

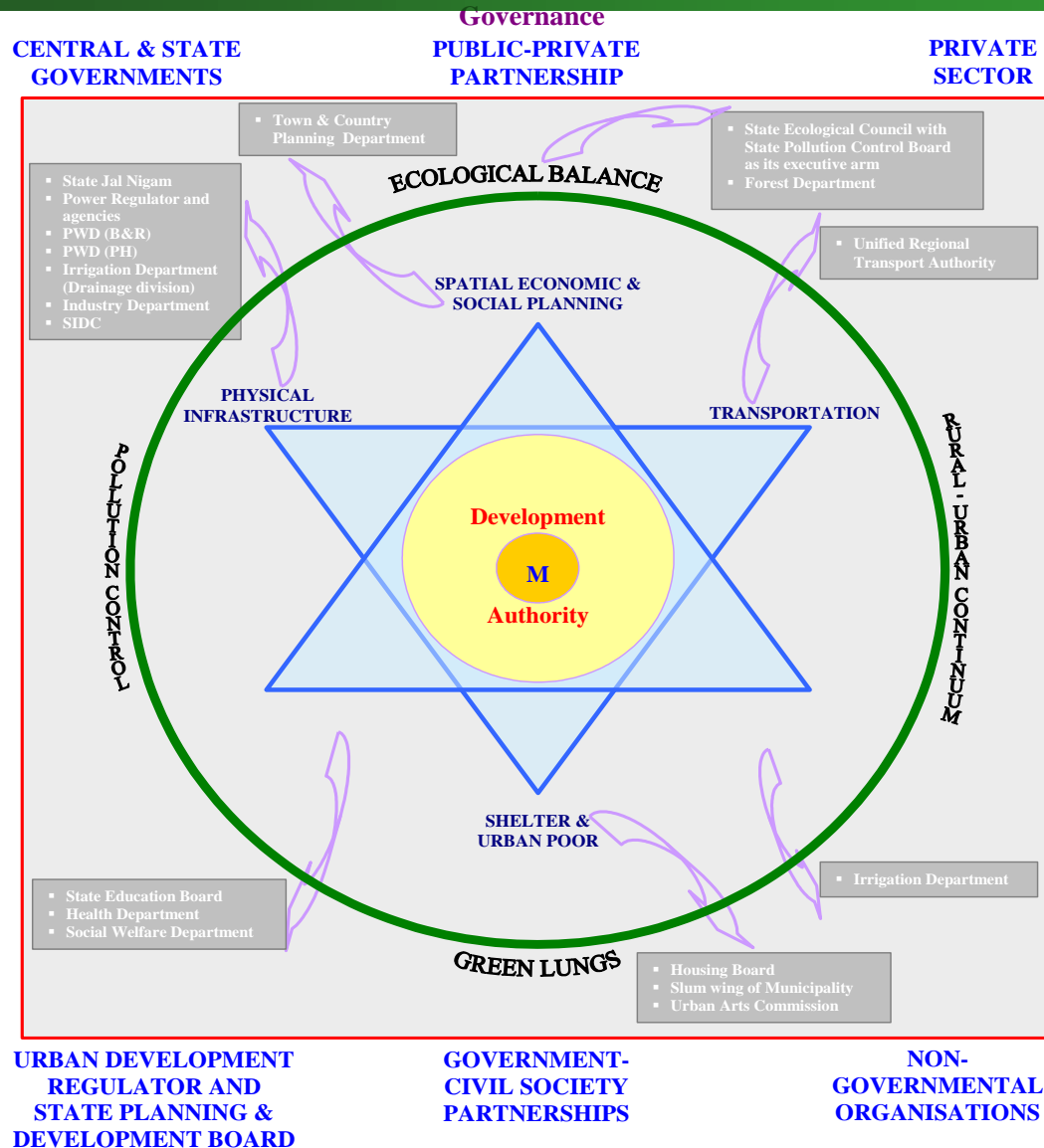
- Municipalities and Development Authorities should consist of a manageable team of professionals and many standardized technical operations should be outsourced.
- Municipalities and Development Agencies perform the basic functions of land development.
- The system of land disposal should give ample opportunities to the private sector.
- In areas focusing on the urban poor or otherwise disadvantaged sections of society, Non-Governmental Organisations (NGOs) should be provided ample scope for good quality work.

PARTNERSHIP IN URBAN GOVERNANCE

PLANNING PROCESS



STRUCTURAL-FUNCTIONAL ROLE-PLAY MODEL OF PARTNERSHIPS IN URBAN GOVERNANCE



M: Municipalities

PARTNERSHIP IN URBAN GOVERNANCE

STRUCTURAL-FUNCTIONAL ROLE-PLAY MODEL OF PARTNERSHIPS IN URBAN GOVERNANCE

- Special emphasis has to be laid on professionalisation of the State level Municipal Cadre and the State level Urban Authority Cadre.
- State Urban Regulator to resolve conflict between multiple role players operating on the urban landscape.
- A State Urban Arts Commission has been proposed with the objective of developing distinct identities of cities in keeping with their heritage and aspirations.
- The Municipal body should be the epicentre of the model of partnerships for urban governance.
- Municipal Bodies to be made accountable and responsive to the needs of the people.

PARTNERSHIP IN URBAN GOVERNANCE

*“A good Plan is like a roadmap
it shows the final destination
and usually the best way to get there”*

~ Stanley Judd